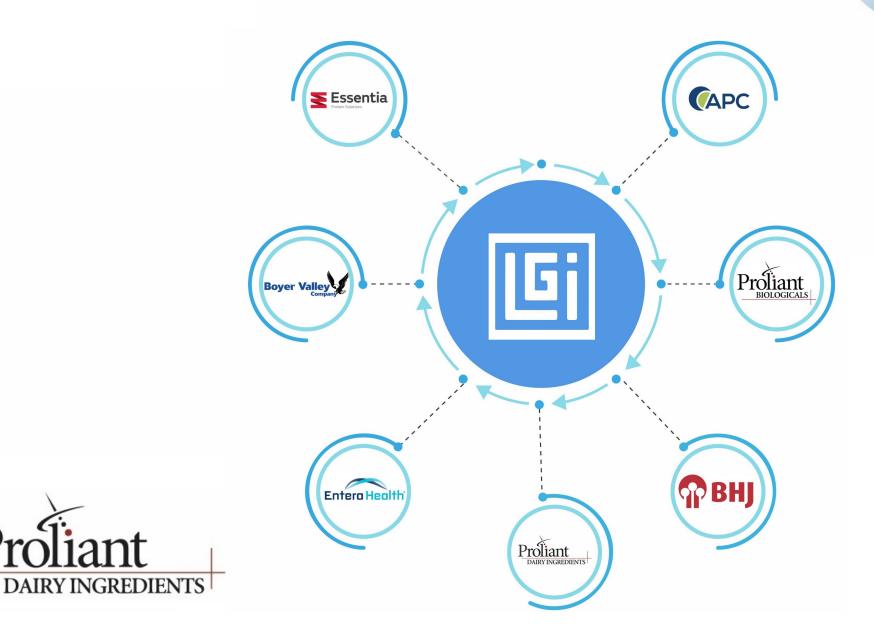
Managing Success During Market Turmoil

February 19, 2021

Gabriel Sevilla
Vice President Global Sales & Marketing



Proliant Dairy - Part of Lauridsen Group, Inc. (LGI)



What Does Proliant Dairy Do?

 Concentrates and dries whey and milk permeate for food (VersiLac®) and animal feed (Proliant® 1000) applications.





Melrose, MN Plant

- Commissioned in 2008
- Volume: 45,000 MT





St. Johns, MI Plant

• Investment: \$85 Million

• Volume: 65,000 MT

• Employees: 30

- Glanbia, Dairy Farmers of America, Select Milk Producers
- Largest permeate dryer in the world





Technological Resources





- 20,600 square feet
- Conference & training rooms
- Commissioned in 2012
- Culinary test kitchens
- Center for customer collaboration
- Two pilot plant resources
- 8 research & development laboratories
- Research & application teams

Quality & Innovation

- Leader developing permeate food mkt
- Quality
 - Product
 - Team
 - Logistics & distribution
 - R&D
 - Customer service





VersiLac® Certifications

- SQF Level 2
- Kosher
- Halal
- GMO Free





"WHEN NOTHING IS SURE, EVERYTHING IS POSSIBLE."

Margaret Drabble



"Fear, uncertainty and discomfort is your compass toward growth."

Unknown



Expect the Unexpected

- Environmental regulations
- ASF
- Economic downturn
- Trade wars
- Pandemics
- Logistics disruptions
- Equipment problems
- Tariff and nontariff barriers
- Political uncertainty
- Supply and demand imbalance
- Plant based trends



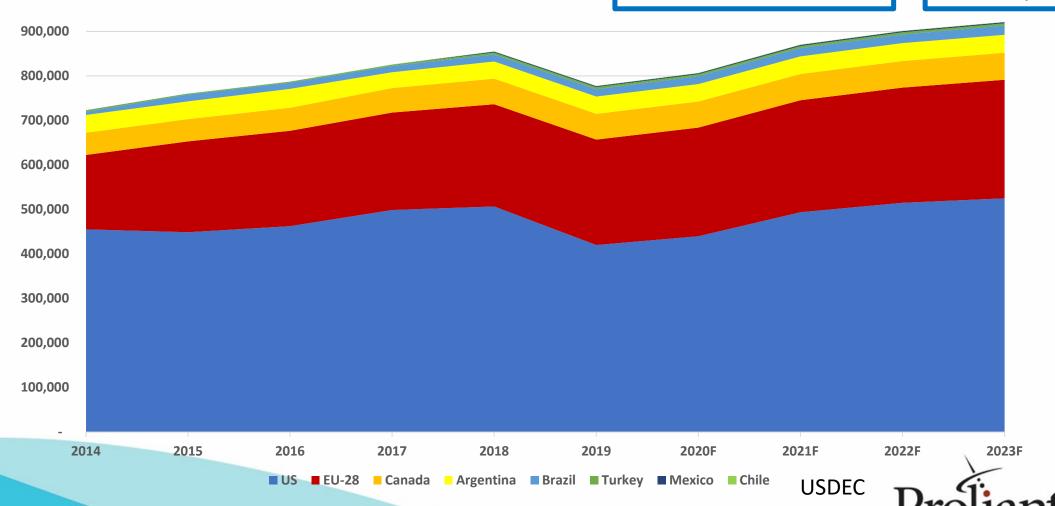




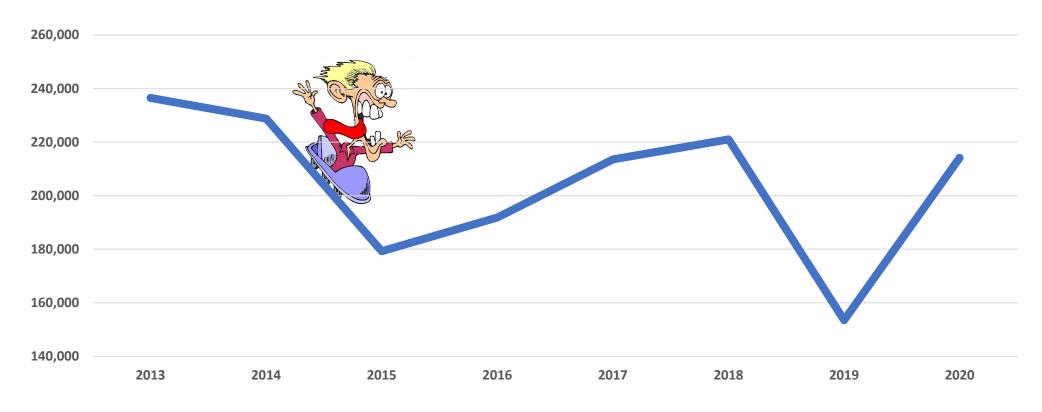
1,000,000

2019 1.71 billion lbs 2023 2.03 billion lbs 2019 777,000 MT 2023 921,000 MT

DAIRY INGREDIENTS



US Whey Exports



 MT



China Update

- Strong demand
- Phase 1 Agreement
- Lowered tariffs
- China approval of permeate for food use
- Recovery of sow numbers
- High hog price & profitability will continue to encourage expansion
- 16 kg feeder pig = \$260 USD each





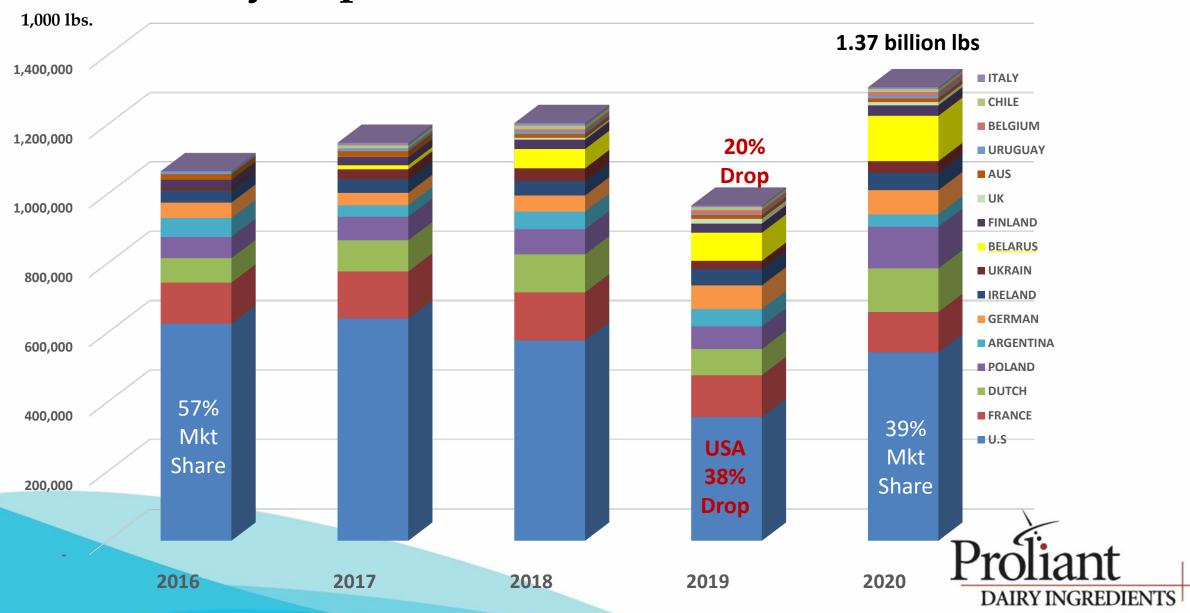
China Concerns

- ASF not under control
- Low weight pigs increasing
- Sow decline 1.76 million
- Illegal vaccines creating ASF mutations
- Disappearance of single farms that cannot afford risk
- Political uncertainty
- Excess supply





China Whey Imports



China Permeate Swine Industry

	Sows in China	Piglets per Sow	Piglets	Permeate per Piglet		% Permeate Total Whey Imports
	million		million	lbs	million lbs	
2017 Estimate	36	18	648	0.95	616	51%
			ı			
2018 Estimate	30	18	540	1.08	582	45%
2019 Estimate	12	19	228	1.64	373	32%
			_			
2020 Actual Low	25	15	375	1.76	687	50%
			_			
2020 Actual High	34	15	510	1.76	847	62%
			1			
Future	34	19	646	2.20	1,424	

DAIRY INGREDIENTS

Asia

- Vietnam
 - Pig inventory at 80%+ of pre-ASF levels
- Philippines
 - Premature repopulation failed
 - ASF still not under control
 - Market improving
- Indonesia, Malaysia
 - Food sector highly affected by COVID-19
 - Devaluations
 - Economy recovering





Latin America

- Mexico represents 10% of total US dairy exports
- Mexico whey imports down 37.5% 2020 vs 2019
- 10.5% reduction GDP, 27% devaluation
- COVID-19 foodservice disruption
- Without retail boost
- Brazil 30% devaluation
- South America increase in dairy production, lowered demand from main export markets





Managing Disruptions

- Strong team
- Proactive innovation
- Develop new opportunities
- Diversified sales
- Industry leadership/cooperation
- Embrace change
- Strong personal connections
- Long-term goals
- Patience



PROLIANT DAIRY INGREDIENTS

Food Applications



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Thank you!!

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